<table>
<thead>
<tr>
<th></th>
<th>2014 Existing ASF (includes Bertelsmeyer Hall)</th>
<th>2020 Guideline ASF</th>
<th>2020 Surplus (Deficit) ASF</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Academic Spaces</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Classrooms and Service</td>
<td>104,626</td>
<td>88,513</td>
<td>16,113</td>
</tr>
<tr>
<td>Teaching Labs and Service</td>
<td>85,627</td>
<td>92,875</td>
<td>(7,248)</td>
</tr>
<tr>
<td>Open Labs and Service</td>
<td>82,634</td>
<td>59,680</td>
<td>22,954</td>
</tr>
<tr>
<td>Research Labs and Service</td>
<td>212,472</td>
<td>284,513</td>
<td>(72,341)</td>
</tr>
<tr>
<td><strong>Academic Support Space</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Offices and Related Space</td>
<td>370,296</td>
<td>334,640</td>
<td>35,656</td>
</tr>
<tr>
<td>Library</td>
<td>60,951</td>
<td>76,121</td>
<td>(15,170)</td>
</tr>
<tr>
<td>Assembly and Exhibit</td>
<td>16,211</td>
<td>37,210</td>
<td>(20,999)</td>
</tr>
<tr>
<td>Other Department Space</td>
<td>70,840</td>
<td>59,682</td>
<td>11,158</td>
</tr>
<tr>
<td><strong>Student Support Space</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Athletics and Student Recreation</td>
<td>124,511</td>
<td>164,120</td>
<td>(39,609)</td>
</tr>
<tr>
<td>Student Center</td>
<td>55,772</td>
<td>67,140</td>
<td>(11,368)</td>
</tr>
<tr>
<td>Storage and Support Areas</td>
<td>39,462</td>
<td>50,789</td>
<td>(11,297)</td>
</tr>
<tr>
<td>Student Health Care</td>
<td>5,708</td>
<td>5,222</td>
<td>486</td>
</tr>
</tbody>
</table>
Strategic Plan Themes

1. Develop and inspire creative thinkers and leaders
2. Enhance reputation and visibility
3. Achieve sustainable growth to ensure return on investment
4. Increase interaction with renowned faculty, staff and services
Other plan drivers

+ Improve safety along Bishop Avenue (Hwy. 63)
+ Renovate and right-size facilities to improve utilization
+ Reduce deferred maintenance
Master Plan

- Define campus arrival district
- Library district
- Residential/mixed-use districts
- Athletics/recreation improvements
Campus Arrival District

- Entrance at Bishop
- Event/exhibit space, student life, admissions
- Features research
- Features Rolla Building
Campus Arrival District

> Theme 2: Enhance reputation and visibility

> 2.3 Develop a culture of excellence in research, scholarship and creative activity among faculty, staff and students
Academic Space
Academic Space

+ Renovate existing space to right-size and modernize classrooms, offices, and commons
+ New research and teaching labs
Academic Space

> 1.5 Encourage and enhance collaboration in teaching and research

> 4.2 Enhance instructional labs and methods of developing lab experiences

+ Renovate and right-size facilities to improve utilization

+ Reduce deferred maintenance
Library/Learning Commons

- Learning commons and student success services
- Food service, outdoor dining, expanded seating
1.2.2 Explore creating a learning commons with state-of-the-art collaborative technology, practice presentation rooms and an experimental technology lab
Student Housing

MASTER PLAN
Student Housing

4.7 Identify and remove barriers to graduation and reduce time to degree for undergraduate and graduate students

+ Reduce deferred maintenance
Connecting Downtown
Connecting Downtown

+ Mixed-use housing, retail and services along Pine Street edge of campus
+ Integrated streetscapes
+ Sustainable development
Connecting Downtown

> 3.8 Model sustainability practices in daily operations and practice environmental stewardship
Athletics and Recreation

- Expand field space and support facilities
- Replace golf course
- New field house
- New lockers and offices
Athletics and Recreation

> 3.4 Promote inclusion and increase diversity of faculty, staff and students

> 3.7 Market campus strengths and create a broad awareness of student opportunities and benefits to both domestic and international audiences
Corporate Partnerships
Corporate Partnerships

> 3.2 Improve service to existing corporate partners and identify new partnerships
Safety Improvements
Safety Improvements

+ Pedestrian bridges over Bishop at 10th Street, University Drive
+ Control pedestrian crossings
+ Close 11th Street
+ New signal at Miner Circle
Improve Campus Landscape

+ Focus on pedestrian open space network
Improve Rainwater Management
Campus as a Living Laboratory
Master Plan Features
+ Campus arrival district
+ Library district
+ Residential/mixed-use districts
+ Athletics/recreation improvements
Next Steps

- Drive decisions based on strategic plan
- Prioritize projects
- Develop comprehensive campaign